CORRIDOR MANAGEMENT PLAN June 2021 Plan Update

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Red Clay Valley Scenic Byway Corridor Management Plan Update – June 2021 Update Process

In late 2020, the Delaware Department of Transportation (DelDOT) contacted all designed byways in the state to ask for an assessment of current activities, implementation strategies, and anticipated future activities. Those with plans over ten (10) years old were further asked to update select components of their plans.

Although the 2008 Red Clay Valley Scenic Byway Corridor Management Plan (CMP) is still considered timely and relevant (including its associated inventories and mapping)(see <u>https://www.delawarenaturesociety.org/</u> for a full copy of the plan), DelDOT asked the Red Clay Valley Scenic Byway Alliance (Alliance), and its coordinating agency Delaware Nature Society, to reevaluate Chapter 7, Plan Implementation Goals, Objectives and Management Strategies. In particular, DelDOT asked the Alliance to assess the current status of its implementation strategies and the amount that had been accomplished over the last 12+ years; further, DelDOT asked the Alliance to consider future actions for the next ten (10) years (to the year 2031).

Alliance members met between the months of December 2020 and June 2021, evaluated past actions towards plan implementation and determined desirable future efforts over the next ten years as part of a CMP Plan Update. No new goals, objectives, or management strategies were envisioned during this planning effort. The table labeled "2021 Status and Past Accomplishments" describes the status of each management strategy identified under the plan's goals and objectives: status was characterized as "ongoing", "accomplished but with ongoing activities", "on hold", "no action to date", "completed (no further action)", "considered but chose not to proceed". In addition, the table lists the current standing of each management strategy and past accomplishments on its behalf. The table titled "Future Efforts – 2031 Planning Horizon" identifies a time frame/schedule for implementation activities and lists the type of action that will be necessary to accomplish the management strategy. In addition, this table lists current funding options/resource needs for which future efforts are anticipated.

It should be noted that Management Strategy 11-2.1 in the 2008 plan sought to secure commitments from the original Management Committee to form a membership organization for implementation and management of the Byway. That organization formed as the Red Clay Valley Scenic Byway Alliance, for which organizational bylaws were created. This organization continues to this day and meets periodically to discuss Byway activities and cooperative ventures. The Alliance is comprised of the following founding and permanent members: the Delaware Nature Society (the "Coordinating Agency"), Historic Red Clay Valley, Inc., Mt. Cuba Center, Inc., Red Clay Reservation, and Brandywine Red Clay Alliance. Additional members have periodically included the Center for the Creative Arts, the Yorklyn Planning Group, the Chesapeake Bay Girl Scouts Council, and Wilmington and Western Railroad. Honorary membership has also been granted to government agencies working in the byway, including among others: Delaware State Parks, New Castle County, Delaware Department of Transportation and WILMAPCO (Wilmington Area Planning Council).

Goal 1 – Encourage	Respons	ible Parties	Time Frame/	2021 Status/ Past
Stewardship Through	Principal	Secondary	Schedule	Accomplishments
Continued Conservation				
Objective 1-1 Develop a conservation	on easement program	n for the byway.		
Management Strategy 1-1.1 Develop range of easement options (historic house façade easements, scenic corridor easements, voluntary protection agreements) and model easement language. (200 ft. corridor easements, where feasible)	DNS (Coordinating Agency, Monitor, Easement Holder of natural resource easements)	Brandywine Conservancy (BC) Natural Lands (NL), The Nature Conservancy (TNC), RCVSB Alliance (other types of easements)	Ongoing - determine interest in pursuing other types of easements	Responsible parties have coordinated on easement acquisition; range of easement options not investigated - interest in such need's further consideration.
1-1.2 Coordinate local land trusts and develop priority list of properties for protection	DNS (Coordinating Agency)	BC, NL, TNC, DNREC, Brandywine Red Clay Alliance (BRC), Mt Cuba Center (MC), The Land Conservancy for Southern Chester County (TLC)	Accomplished; Ongoing – formal meetings have not occurred recently although informal coordination occurs	List of priority properties developed in 2011 and updated in 2016. Map from 2016 shows 9 priority parcels - at least 2 were protected. Both properties were considered highest threat on list. Responsible parties met several times in 2016 to discuss priority parcels, protection strategies.
1-1.3 Monitor intrinsic qualities; educate landowners; prepare easement brochure and schedule events for landowners	DNS	BC, NL, TNC, DNREC, RCVA, TLC, RCVSB Alliance	Accomplished; Ongoing	Monitoring and informal landowner outreach has occurred; Assess value of easement brochure; Assess value of events for landowners
Objective 1-2 Seek funding for land	, easements and deve	elopment rights purcha	ises.	1
Management Strategy				
1-2.1 Initiate dialogue with funding agencies for umbrella purchase program	DNS (Coordinating Agency)	BC, NLT, TNC, TLC, RCVSB MC	On hold	Informal discussion has been held but no formal program related to Byway, Watershed, or Important Bird Area established.
1-2.2 Create a revolving fund for land preservation – options include purchasing land and reselling with restrictions; \$ revolve and are reused	DNS (Coordinating Agency)	BC, NLT, TNC, DNREC, TLC, RCVSB MC	No action to date	No action to date on this strategy Capacity building needed
1-2.3 Further examine funding options	DNS (Coordinating Agency)	All affiliated parties	Ongoing	This is a continuous process. Transportation enhancement fund option – scenic easements not eligible
Objective 1-3 Link public and priva	te purchase/donation	initiatives for intercon	nnected open space.	
Management Strategy				
1-3.1 Determine availability of funding from private foundations	DNS (Coordinating Agency)	All affiliated parties	Ongoing	Preliminary actions taken but this is a continuous process.
1-3.2 Encourage developers to set- aside lands to interconnect open space	DNS (Coordinating Agency)	All affiliated parties; NCC	Ongoing	Participation at NCC land dev. review mtgs; meetings with developers and NCC
1-3.3 Refine resource inventories to reflect State Resource Areas and Natural Areas programs	DNS (Coordinating Agency)	All affiliated parties	Complete	CMP contains descriptions of significant resources – no further action needed at this time.
Objective 1-4 Develop a Byway Ste	wardship Recognition	on Program for Preserv	ation.	
Management Strategy				
1-4.1 Develop flexible recognition program that respects privacy	DNS (Coordinating Agency) & RCVSB MC	BC, NLT, TNC, DNREC, De Ag. Pres. Foundation, DE OS Council, NCC, Preservation Delaware, other affiliated parties	Ongoing	Important Bird Area established in 2008; community wildlife habitat certification completed 2020; good practices can be identified and recognized in newsletters, websites, yearly events (DNS annual mtg), yard signs.

Goal 2 – Conserve The	Responsib	le Parties	Time Frame/	2021 Status/ Past
Roadside Features That	Principal	Secondary	Schedule	Accomplishments
Contribute To The Byway	_			
Objective 2-1 Respect roadside	vegetation and partner	with those who do	work along roadways.	
Management Strategy 2-1.1 Develop a landscape management component for this plan (landscape management tools)	DNS (Coordinating Agency)	Mt. Cuba Center, RCVSB Alliance, DelDOT	Accomplished	Plan contains Context Sensitive Design components – Design materials and references, demonstration projects, and landscape management tools
2-1.2 Undertake outreach efforts to utility providers and encourage underground utilities	DNS (Coordinating Agency)	Mt. Cuba Center, RCVSB Alliance, Delaware Center for Horticulture (DCH), DelDOT	Ongoing	Minimal success to date; further effort needed to reduce preemptive tree removal; consider MOU with DELMARVA Power (unexecuted version w/ KPA); communication protocol needed; work with DelDOT.
Objective 2-2 Compile a photolo	og of the scenic, natur	al and historic resour	rces of the Byway.	
Management Strategy 2-2.1 Provide a "virtual tour" through photographs, maps and text on DNS website. Consider producing a video tour.	DNS (Coordinating Agency)	RCVSB Alliance	Accomplished; ongoing w/ updates	DNS and DelDOT websites compiled much information; video tour not a priority; consider posting entire photo log and updating photos
2-2.2 Prepare hardcopy of photolog for public outreach	DNS (Coordinating Agency)	RCVSB Alliance	Accomplished (part of plan)	Accomplished (part of plan and select photos posted)

Goal 3 – Encourage	Respons	sible Parties	Time Frame/	2021 Status/ Past			
Context Sensitive Design	Principal	Secondary	Schedule	Accomplishments			
Objective 3-1 Work with New Castle County on context sensitive design issues.							
Management Strategy							
3-1.1 Initiate dialogue with NCC (scenic corridor stds., resource protection, Conservation Design, tree protection, TDR); consider MOU w/ NCC	DNS (Coordinating Agency)	NCC, RCVSB Alliance	Accomplished; Ongoing; continue working with NCC	MOU's existed for many years but there is a need to re-execute (assess current version being considered and update)			
3-1.2 Coordinate with NCC, DelDOT and others regarding watershed and site hydrology; MOU w/ DelDOT, re: context- sensitive design, road improvements/maintenance, etc.	DNS (Coordinating Agency)	NCC, DelDOT, RCVSB Alliance	Accomplished; Ongoing; continue working with DelDOT	MOU's existed for many years but there is a need to re-execute (assess current version, consider revisions and update); consider how to incorporate protocols with utility companies that notify DelDOT.			
Objective 3-2 Ensure County an	d State comprehens	vive plans adequately re	ecognize the Red C	lay Valley Scenic Byway.			
Management Strategy 3-2.1 Initiate a dialogue with the state and county on planning activities	DNS (Coordinating Agency)	NCC, DelDOT, RCVSB Alliance	Accomplished; Ongoing	This is a continuous activity that is partially addressed through the MOUs discussed above. New Castle County comprehensive plan forthcoming.			
3-2.2 Encourage continued research and documentation of the Valley's resources and biodiversity by county and state agencies	DNS (Coordinating Agency)	NCC, DelDOT, DNREC, Mt. Cuba Center, DE Natural Heritage Program	Accomplished; Ongoing	Need to continually educate and engage stakeholders on Appendix 5 of CMP; consider PP w/ key takeaways.			

Goal 4 – Encourage	Respons	ible Parties	Time Frame/	2021 Status/ Past
Restoration And Enhancement	Principal	Secondary	Schedule	Accomplishments
Objective 4-1 Work with NCC t	to restore and enha	nce the Byway's intr	insic qualities as part o	of the development process.
Management Strategy				
4-1.1 Initiate dialogue with NCC (general UDC revisions, context sensitive design, pre-exploratory plan review)(see 3-1.1)	DNS (Coordinating Agency)	NCC, RCVSB Alliance	Accomplished; Ongoing	Code language has been modified periodically but Alliance needs re- execute MOU and continue dialogue (assess current version being considered and update)
4-1.2 Review and offer suggestions for revised code language in the UDC (see 4-1.1 & 3-1.1)	DNS (Coordinating Agency)	NCC, RCVSB Alliance	Accomplished; Ongoing	This is a continuous activity that is partially addressed through the MOUs discussed above.
4-1.3 Promote efforts to maintain watershed hydrology	DNS (Coordinating Agency)	NCC, RCVSB Alliance	Accomplished; Ongoing	This is a continuous activity that is partially addressed through the MOUs discussed above. New Castle County comprehensive plan forthcoming.
Objective 4-2 Seek support and	funding to assist w	ith restoration and er	nhancement of the intr	
Management Strategy 4-2.1 Seek funding and encourage the creation of matching grant programs for restoration and	DNS (Coordinating Agency)	RCVSB Alliance	Ongoing	Matching grant programs are common and have been successfully used. Consider additional applications of existing grant programs and seek
enhancement 4-2.2 Encourage sensitive redevelopment (including "Brownfields")	RCVSB Alliance & DNS	State of Delaware, NCC	Ongoing	support. DE State Parks has accomplished much at the NVF plant facilities in and around Yorklyn. Encourage further cooperation (Auburn Valley State Park).
4-2.3 Consider a small matching grant program or revolving fund to provide funds for landscaping, façade improvements, and streetscaping on private lands.	RCVSB Alliance	DNS	Accomplished; Ongoing	Raingarden program existed recently but is not currently funded; Dept. of Ag. provides reforestation funding (homeowners not eligible); Alliance should actively participate and recognize projects that have been funded.
Objective 4-3 Encourage volunt	eer maintenance a	nd planting programs	; promote the Adopt-a	-Highway Program.
Management Strategy				
4-3.1 Establish a Scenic Byway Landscape Committee	RCVSB Alliance & DNS	DNS, Mt. Cuba Center	Accomplished; Ongoing	Informal Alliance activity but never formalized; consider Mt. Cuba master plan; consider adopt-a-highway program as important component
4-3.2 Establish recognition program for enhancement and restoration	RCVSB Alliance	DNS	Ongoing	Alliance members have recognized planting efforts informally; See 1-4.1

Goal 5 – Balance		sible Parties	Time Frame/	2021 Status/ Past
Transportation and Safety Needs While Respecting Intrinsic Qualities.	Principal	Secondary	Schedule	Accomplishments
Objective 5-1 Use traffic enforce	ement procedures a	nd traffic calming techn	iques.	
Management Strategy				
5-1.1 Maintain road characteristics; reduce speed limits as needed; enforce speed limits; use of signage	DelDOT	State Police, DNS, RCVSB Alliance	Accomplished; Ongoing	DelDOT considers road characteristics, speeds and some signage; use new MOU to further address road maintenance and improvements; work with Alliance to coordinate signage
5-1.2 Maintain the scenic integrity of the rural roadways when improving or maintaining roads	DelDOT	DNS, RCVSB Alliance	Ongoing	Further incorporate into MOU with DelDOT, providing a role for the Alliance
5-1.3 Coordinate safety and public access issues within the Red Clay Valley Scenic Byway	DelDOT	DNS, RCVSB Alliance, Delaware Greenways, the Delaware Bicycle Council, WILMAPCO	Ongoing	Continue and formalize coordination efforts in MOU. Consider ways to improve safety; example: Centreville Rd. traffic study recommendations - consider replicating for future projects. Consider recommendations in NCC Bicycle Plan for safety and connectivity.
Objective 5-2 Consolidate the nu	umber and guide th	e placement of traffic an	d byway signs along th	e Byway.
Management Strategy 5-2.1 Inventory existing roadside signs and consolidate, remove, and consider appropriate signage	DNS	DelDOT, RCVSB Alliance	Accomplished; Ongoing	DNS inventoried byway to determine appropriate sign locations; recent update inventory confirmed existing locations. New sign design forthcoming. Continue monitoring.
5-2.2 Encourage the continued use of a complementary direction and distance-oriented signage system so as to reduce off-premises signs	RCVSB Alliance & DNS	DelDOT	Accomplished; Monitor efforts/effectiveness.	GPS largely eliminates the need for directional/distance signage; Greater Wilmington Convention and Visitors Center added wayfinding signs; Mt. Cuba requested brown & white directional signage. Monitor need.
5-2.3 Limit the number, placement and size of Byway identification signs	RCVSB Alliance	DNS	Accomplished	New inventory undertaken to replace existing signs; no new signs; new sign design forthcoming.
5-2.4 Consider delisting Route 82 as a state highway	DelDOT	DNS, RCVSB Alliance	Considered; Alliance chose not to proceed	No further action anticipated.

Goal 6 – Help Guide Future	Respons	sible Parties	Time Frame/	2021 Status/ Past
Transportation And Land	Principal	Secondary	Schedule	Accomplishments
Use Decisions By Government				
Agencies				
Objective 6-1 Establish a cooperativ	ve approach with D	DelDOT and other state	agencies to address	future transportation projects in
the Byway.				
Management Strategy 6-1.1 Implement the Memorandum of Understanding (MOU) between DNS and DelDOT	DNS (Coordinating Agency)	DelDOT, RCVSB Alliance	Accomplished; Ongoing	Re-execute MOU (assess current version, consider revisions and update); consider how to incorporate protocols with utility companies that notify DelDOT. See also 3-1.2
Objective 6-2 Work with DelDOT to	o develop context-	sensitive design guide	lines sensitive to ind	ividual roads in the Byway.
Management Strategy 6-2.1 Work with DelDOT as it prepares context-sensitive design guidelines and make available plan appendix	DelDOT	DNS, RCVSB Alliance, DE Center for Horticulture	Accomplished; Ongoing	Complete, although DelDOT looking to provide additional examples. New MOU should reflect publication and the desire to use CMP appendix for specific examples relevant to the Byway.

Goal 7 – Inspire The Public	Respon	sible Parties	Time Frame/	2021 Status/ Past		
Through Education On The Intrinsic Qualities Of The Byway	Principal	Secondary	Schedule	Accomplishments		
Objective 7-1 Prepare an educationa	Objective 7-1 Prepare an educational display and/or lecture program for use at DNS and elsewhere.					
Management Strategy						
7-1.1 Assemble a working group of plan sponsors and partners to develop an interpretive thematic exhibit	DNS (Coordinating Agency)	DelDOT, RCVSB Alliance, BRC, Center for the Creative Arts, The Yorklyn Planning Group, The Chesapeake Bay Girl Scouts Council, Historic Red Clay, Inc., Mt Cuba Center, Wilmington/Western RR, DE State Parks	Ongoing	Efforts were placed on website development, brochures, and virtual tours. Assess existing DNS and DelDOT websites & DelDOT brochures; determine value for DNS needs and other Alliance member use. Consider video and/or school tour as alternatives.		
7-1.2 Develop curriculum materials for DNS, local schools, etc.	DNS (Coordinating Agency)	RCVSB Alliance and all affiliated parties	Ongoing	Need exists to enhance environmental curriculum, of which the byway could be a part; consensus is that focus should be placed on families and adults; social media enhancements needed; travel maps with identifying features should be considered.		
7-1.3 Consider coordinated education programs among primary area institutions; share staff/ resources	DNS (Coordinating Agency)	RCVSB Alliance, DE State Parks and all affiliated parties	Ongoing, need for coordination among Alliance members	Past coordination on plant sales and other activities occurred but common messaging is needed to highlight the Red Clay Valley; more partnering is needed; organizational activities and opportunities should be linked through the byway. Options to consider: joint programming, Red Clay cleanup; coordinated plant sales and garden tours, member tours and walks.		

Goal 8 – Instill In The Public	Respon	sible Parties	Time Frame/	2021 Status/ Past		
The Need For Stewardship Of	Principal	Secondary	Schedule	Accomplishments		
The Byway's Intrinsic						
Qualities						
Objective 8-1 Develop a brochure that provides an overview of the Byway and the region's vast resources.						
Management Strategy						
8-1.1 Assemble a working group of plan sponsors and partners to develop a brochure. (see 7-1.1)	DNS (Coordinating Agency)	RCVSB Alliance and all affiliated parties	Accomplished but reevaluate existing examples periodically and consider alternative outreach.	DNS and DelDOT created brochures but existing print materials should be reevaluated. Options to consider: create a travel map with identifying features; consider website posts about Red Clay Valley history, natural resources, watershed, unique/rare plants, scenery; conduct photo contests, etc,		
Objective 8-2 Develop a multi-medi	a internet website	to share information a	bout the Byway.			
Management Strategy 8-2.1 Develop a multi-media internet website to share information about the Byway (see also 2-2.1)	DNS (Coordinating Agency)	RCVSB Alliance	Completed; Updates ongoing	Websites at DNS and DelDOT exist; need to greatly expand social media presence on all platforms. Options: expand DelDOT video and driving tour; create content for short video clips that can be posted on other social media platforms; "once-a- month" byway photo.		

Goal 9 – Prepare A Corridor	Respon	sible Parties	Time Frame/	2021 Status/ Past
Management Plan Acceptable To Stakeholders And Suitable	Principal	Secondary	Schedule	Accomplishments
For Future Funding Management Strategy				
9-1 Consult Plan often and update periodically	DNS (Coordinating Agency)	RCVSB Alliance	Ongoing; 2021 update	Continue reviewing plan annually and update periodically (10-year increments); Emphasis should be on strategic planning that results in a "living document" (review and implement)

Goal 10 – Create Incentives	Responsible Parties		Time Frame/	2021 Status/ Past			
To Achieve The Plan's Mission	Principal	Secondary	Schedule	Accomplishments			
Objective 10-1 Establish outreach ef	Objective 10-1 Establish outreach efforts and new planning initiatives linked to the implementation and public outreach.						
Management Strategy							
10-1.1 Establish and maintain mutually beneficial relationships among the stakeholders of the Byway	DNS (Coordinating Agency)	RCVSB Alliance, BRC, Center for the Creative Arts, The Yorklyn Planning Group, The Chesapeake Bay Girl Scouts Council, Historic Red Clay, Inc., Mt. Cuba Center, Wilmington/ Western RR, DE State Parks	Ongoing	Continue seeking ways to better coordinate and message; expand social media presence on all platforms; more partnering is needed; organizational activities and opportunities should be linked through the byway.			
10-1.2 Consider opportunities to celebrate and protect the Byway (public forums, educational programs, open houses)	DNS (Coordinating Agency), DelDOT	RCVSB Alliance and all affiliated parties	Ongoing; midterm expansion of DelDOT app.	Access to audiences currently limited but this strategy should be pursued over time. Options: expand social media presence, share posts, improve coordination and messaging, direct outreach via email blasts, coordinated events, shared byway calendar, evaluate and expand DelDOT byway			

Goal 11 – Implement The	Respons	sible Parties	Time Frame/	2021 Status/ Past
Corridor Management Plan In A Cooperative Fashion	Principal	Secondary	Schedule	Accomplishments
Objective 11-1 Explore ways in	which the DNS can	remain the coordinating	g agency.	
Management Strategy 11-1.1 Officially designate DNS as Coordinating Agency	DNS	RCVSB Alliance	Accomplished; Ongoing	Consider a chair/co-chair arrangement or other alternative in the future; evaluate structure of Alliance membership.
Objective 11-2 Transition the St	eering Committee f	or this plan into a mana	gement entity.	
Management Strategy 11-2.1 Secure commitments for Alliance membership and hold periodic meetings (quarterly) Objective 11-3 Continue to react Management Strategy 11-3.1 Hold community workshops to review the final plan;	RCVSB Alliance	DNS e the involvement of stal DelDOT, RCVSB Alliance	Ongoing keholders in implement Accomplished; 2021 plan update process	Evaluate structure of Alliance membership; consider structural alternatives (chair/co-chair, secretary, treasurer) and subcommittees (bylaws, pedestrian/bicycle, roadway O&M, context sensitive design, invasive species, resource inventory, etc.); monthly overview of actions ation.
introduce the plan to the broader public; hold periodic public meetings regarding implementation activities	Agency)		and public meeting	(format flexible); use update as mechanism to expand interest in byway
Objective 11-4 Work within the	framework of exist	ing plans and programs	to achieve Byways goal	s.
Management Strategy 11-4.1 Maintain ongoing working relationships with organizations working in the Byway Objective 11-5 Establish a proce	DNS (Coordinating Agency)	RCVSB Alliance, State & County Agencies, BRC, Center for the Creative Arts, The Yorklyn Planning Group, The Chesapeake Bay Girl Scouts Council, Historic Red Clay, Inc, Red Clay Reservation, Wilmington and Western Railroad, Preservation DE, Mt. Cuba Center, DE Greenways, PA communities, Scenic America	Ongoing	Continue periodic Alliance meetings and continue seeking ways to reach new and expanding audiences; coordinate with other byway efforts in DE and beyond.
Management Strategy 11-5.1 Update and re-execute yearly the MOU with DelDOT (see Goal 6)	DNS (Coordinating Agency)	RCVSB Alliance	Ongoing	Update list of known and anticipated projects; consider multi-year MOU's.

Goal 1 – Encourage	Respons	ible Parties	Time Frame/	Future Efforts
Stewardship Through	Principal	Secondary	Schedule	2031 planning horizon
Continued Conservation	_			
Objective 1-1 Develop a conservation	on easement program	n for the byway.		
Management Strategy	DNS (Coordinating	Brandywine Conservancy (BC) Natural Lands (NL),	Year 1 -	DNS to facilitate action on this by
1-1.1 Develop range of easement options (historic house façade easements, scenic corridor easements, voluntary protection agreements) and model easement language. (200 ft. corridor easements, where feasible)	Agency, Monitor, Easement Holder of natural resource easements)	The Nature Conservancy (TNC), RCVSB Alliance (other types of easements), NCC	determine interest in pursuing other types of easements	responsible parties (Alliance members) and others. If interest does not currently exist, this strategy will be revisited in later updates
1-1.2 Coordinate local land trusts and develop priority list of properties for protection	DNS (Coordinating Agency)	BC, NL, TNC, DNREC, Brandywine Red Clay Alliance (BRC), Mt Cuba Center (MC), The Land Conservancy for Southern Chester County (TLC)	Year 1 and ongoing	Willingness to reconvene responsible parties - Alliance members suggest biannual review and meetings
1-1.3 Monitor intrinsic qualities; educate landowners; prepare easement brochure and schedule events for landowners	DNS	BC, NL, TNC, DNREC, RCVA, TLC, RCVSB Alliance	Years 2-5 and ongoing	Consider explaining easement concepts at member websites; consider "walk and talk" easement events; assess value of new brochures and handouts
Objective 1-2 Seek funding for land	, easements and dev	elopment rights purcha	ises.	
Management Strategy				
1-2.1 Initiate dialogue with funding agencies for umbrella purchase program	DNS (Coordinating Agency)	BC, NLT, TNC, TLC, RCVSB MC	On hold	Alliance sees no value in pursuing this strategy presently; this strategy will be revisited in later updates
1-2.2 Create a revolving fund for land preservation – options include purchasing land and reselling with restrictions; \$ revolve and are reused	DNS (Coordinating Agency)	BC, NLT, TNC, DNREC, TLC, RCVSB MC	Years 5-10	1-2.3 needs further consideration before this approach is considered
1-2.3 Further examine funding options	DNS (Coordinating Agency)	All affiliated parties	Year 1 and ongoing	This is a continuous process. Consider Transportation enhancement funding option (scenic easements not eligible)
Objective 1-3 Link public and priva	te purchase/donatior	initiatives for intercor	nnected open space.	
Management Strategy				
1-3.1 Determine availability of funding from private foundations	DNS (Coordinating Agency)	All affiliated parties	Years 2-5 and ongoing	This is a continuous process. Form a subcommittee to further evaluate.
1-3.2 Encourage developers to set- aside lands to interconnect open space	DNS (Coordinating Agency)	All affiliated parties; NCC	Year 1 and ongoing - need to address MOU with NCC	Participation at NCC land dev. review mtgs; meetings with developers and NCC prior to plan submission; possibly part of MOU w/ NCC.
Objective 1-4 Develop a Byway Ste	wardship Recognition	on Program for Preserv	ation.	
Management Strategy				
1-4.1 Develop flexible recognition program that respects privacy	DNS (Coordinating Agency) & RCVSB MC	BC, NLT, TNC, DNREC, De Ag. Pres. Foundation, DE OS Council, NCC, Preservation Delaware, other affiliated parties	Years 2-5 and ongoing	Good practices can be identified and recognized in newsletters, websites, yearly events (DNS annual mtg), yard signs.

Goal 2 – Conserve The	Responsible Parties		Time Frame/	Future Efforts
Roadside Features That	Principal	Secondary	Schedule	2031 planning horizon
Contribute To The Byway				
Objective 2-1 Respect roadside v	vegetation and partner	with those who do	work along roadways.	
Management Strategy 2-1.1 Develop a landscape management component for this plan (landscape management tools)	DNS (Coordinating Agency)	Mt. Cuba Center, RCVSB Alliance, DelDOT	Ongoing; accomplished in plan but management process continues	Alliance members will continue to promote plan findings and promote management tools and process.
2-1.2 Undertake outreach efforts to utility providers and encourage underground utilities	DNS (Coordinating Agency)	Mt. Cuba Center, RCVSB Alliance, Delaware Center for Horticulture (DCH), DelDOT	Year 1 start; accomplish Years 2-5	Further effort needed to reduce preemptive tree removal; consider MOU with DELMARVA Power; communication protocol needed; work with DelDOT.
Objective 2-2 Compile a photolo	-	al and historic resour	rces of the Byway. See	communication strategy
elsewhere – this is a tracking tool	? Delete here??		1	
Management Strategy 2-2.1 Provide a "virtual tour" through photographs, maps and text on DNS website. Consider producing a video tour.	DNS (Coordinating Agency)	RCVSB Alliance	Year 1 start, ongoing w/ updates	Video tour not a priority; consider posting entire photo log and updating photos; consider "photo of the month" posting at Alliance member websites; link to and update DelDOT Arc GIS StoryMap
2-2.2 Prepare hardcopy of photolog for public outreach	DNS (Coordinating Agency)	RCVSB Alliance	Years 5-10 (update plan log)	Update photolog every 10 years to reflect changes in byway, as needed

Goal 3 – Encourage	Encourage Responsible Parties		Time Frame/	Future Efforts		
Context Sensitive Design	Principal	Secondary	Schedule	2031 planning horizon		
Objective 3-1 Work with New Castle County on context sensitive design issues.						
Management Strategy						
3-1.1 Initiate dialogue with NCC (scenic corridor stds., resource protection, Conservation Design, tree protection, TDR); consider MOU w/ NCC	DNS (Coordinating Agency)	NCC, RCVSB Alliance	Year 1 - ongoing thereafter (continue working with NCC)	Re-execute MOU (assess current version being considered and update)		
3-1.2 Coordinate with NCC, DelDOT and others regarding watershed and site hydrology; MOU w/ DelDOT, re: context- sensitive design, road improvements/maintenance, etc.	DNS (Coordinating Agency)	NCC, DelDOT, RCVSB Alliance	Year 1 - ongoing thereafter (continue working with DelDOT)	Re-execute MOU (assess current version, consider revisions and update); consider how to incorporate protocols with utility companies that notify DelDOT.		
Objective 3-2 Ensure County an	d State comprehens	vive plans adequately re	ecognize the Red Clay	Valley Scenic Byway.		
Management Strategy 3-2.1 Initiate a dialogue with the state and county on planning activities	DNS (Coordinating Agency)	NCC, DelDOT, RCVSB Alliance	Immediate need (Year 1) and ongoing	This is a continuous activity that is partially addressed through the MOUs discussed above. Alliance members should comment on forthcoming New Castle County comprehensive plan.		
3-2.2 Encourage continued research and documentation of the Valley's resources and biodiversity by county and state agencies	DNS (Coordinating Agency)	NCC, DelDOT, DNREC, Mt. Cuba Center, DE Natural Heritage Program	Ongoing; PowerPoint should be considered in Years 2-5	Need to continually educate and engage stakeholders on Appendix 5 of CMP; consider PowerPoint w/ key takeaways for public outreach.		

Goal 4 – Encourage	Responsible Parties		Time Frame/	Future Efforts
Restoration And	Principal	Secondary	Schedule	2031 planning horizon
Enhancement				
Objective 4-1 Work with NCC to	f the development process.			
Management Strategy				
4-1.1 Initiate dialogue with NCC (general UDC revisions, context sensitive design, pre-exploratory plan review)(see 3-1.1)	DNS (Coordinating Agency)	NCC, RCVSB Alliance	Year 1 immediate need, ongoing thereafter	Re-execute MOU (assess current version being considered and update)
4-1.2 Review and offer suggestions for revised code language in the UDC (see 4-1.1 & 3-1.1)	DNS (Coordinating Agency)	NCC, RCVSB Alliance	Ongoing	This is a continuous activity that is partially addressed through the MOUs discussed above.
4-1.3 Promote efforts to maintain watershed hydrology	DNS (Coordinating Agency)	NCC, RCVSB Alliance	Ongoing	This is a continuous activity that is partially addressed through the MOUs discussed above. New Castle County comprehensive plan forthcoming.
Objective 4-2 Seek support and	funding to assist w	ith restoration and e	nhancement of the intri	nsic qualities of the Byway.
Management Strategy				
4-2.1 Seek funding and encourage the creation of matching grant programs for restoration and enhancement	DNS (Coordinating Agency)	RCVSB Alliance	Years 2-5, Ongoing thereafter	Infrastructure funding at federal level – opportunities? Project bank for reforestation, etc.
4-2.2 Encourage sensitive redevelopment (including "Brownfields")	RCVSB Alliance & DNS	State of Delaware, NCC	Ongoing	Continue coordination and cooperation with DE state parks on Auburn Valley State Park.
4-2.3 Consider a small matching grant program or revolving fund to provide funds for landscaping, façade improvements, and streetscaping on private lands.	RCVSB Alliance	DNS	Years 2-5, Ongoing thereafter	Alliance should actively participate and recognize projects that have been funded. Consider replicating Mt. Cuba outreach which enhances native planting thru education and plant material
Objective 4-3 Encourage volunte	eer maintenance ar	nd planting programs	; promote the Adopt-a-	
Management Strategy 4-3.1 Establish a Scenic Byway Landscape Committee	RCVSB Alliance & DNS	DNS, Mt. Cuba Center	Years 2-5 Ongoing	Informal Alliance activity but never formalized; consider Mt. Cuba master plan; consider adopt-a-highway program as important component; acknowledge Red Clay clean-up
4-3.2 Establish recognition program for enhancement and restoration	RCVSB Alliance	DNS	Ongoing	See 1-4.1; recognize landowners and/or landscapes

Goal 5 – Balance		sible Parties	Time Frame/	Future Efforts			
Transportation and Safety	Principal	Secondary	Schedule	2031 planning horizon			
Needs While Respecting Intrinsic Qualities.							
Objective 5-1 Use traffic enforcement procedures and traffic calming techniques.							
Management Strategy							
 5-1.1 Maintain road characteristics; reduce speed limits as needed; enforce speed limits; use of signage 5-1.2 Maintain the scenic integrity of the rural roadways when 	DelDOT DelDOT	State Police, DNS, RCVSB Alliance DNS, RCVSB Alliance	Year 1 - signage Ongoing attention to road maintenance & improvements Ongoing	Use new MOU to further address road maintenance and improvements; continue coordinated approach to signage Further incorporate into MOU with DelDOT and institutionalize			
improving or maintaining roads 5-1.3 Coordinate safety and public access issues within the Red Clay Valley Scenic Byway	DelDOT	DNS, RCVSB Alliance, Delaware Greenways, the Delaware Bicycle Council, WILMAPCO	Year 1 start (MOU and DelDOT web portal), Years 2-5 assessment of NCC Bicycle Plan; Ongoing traffic study considerations	role for Alliance. Continue and formalize coordination efforts in MOU. Consider ways to improve safety; example: Centreville Rd. traffic study recommendations - consider replicating for future projects. Consider recommendations in NCC Bicycle Plan for safety and connectivity. Assess impediments to safety for bicycles and pedestrians. Make use of/ expand DelDOT traffic advisory/ road conditions web portal as related to the byway.			
Objective 5-2 Consolidate the nu	mber and guide the	e placement of traffic an	d byway signs along the	e Byway.			
Management Strategy 5-2.1 Inventory existing roadside signs and consolidate, remove, and consider appropriate signage	DNS	DelDOT, RCVSB Alliance	Year 1; ongoing	New byway sign design, fabrication and installation forthcoming; monitor proliferation of signs in years ahead.			
 5-2.2 Encourage the continued use of a complementary direction and distance-oriented signage system so as to reduce off-premises signs 5-2.3 Limit the number, placement 	RCVSB Alliance & DNS RCVSB Alliance	DelDOT	Accomplished; Ongoing monitoring of efforts/effectiveness. Year 1	Some directional signage added – monitor effectiveness. GPS largely eliminates need for directional/distance signage. New byway sign design,			
and size of Byway identification signs 5-2.4 Consider delisting Route 82 as a state highway	DelDOT	DNS, RCVSB Alliance	Considered; Alliance chose not to proceed	fabrication and installation forthcoming. No further action anticipated.			

Goal 6 – Help Guide Future	Responsible Parties		Time Frame/	Future Efforts
Transportation And Land	Principal	Secondary	Schedule	2031 planning horizon
Use Decisions By Government				
Agencies				
Objective 6-1 Establish a cooperative	e approach with D	DelDOT and other state	agencies to address	future transportation projects in
the Byway.				
Management Strategy 6-1.1 Implement the Memorandum of Understanding (MOU) between DNS and DelDOT	DNS (Coordinating Agency)	DelDOT, RCVSB Alliance	Year 1; Ongoing (to update and re-execute)	Re-execute MOU (assess current version, consider revisions and update); consider how to incorporate protocols with utility companies that notify DelDOT. See also 3-1.2
Objective 6-2 Work with DelDOT to	o develop context-	sensitive design guide	lines sensitive to ind	ividual roads in the Byway.
Management Strategy 6-2.1 Work with DelDOT as it prepares context-sensitive design	DelDOT	DNS, RCVSB Alliance, DE Center	Year 1; Ongoing	New MOU should reflect publication and the desire to use
guidelines and make available plan appendix		for Horticulture		CMP appendix for specific examples relevant to the Byway.

Goal 7 – Inspire The Public	Responsible Parties		Time Frame/	Future Efforts
Through Education On The Intrinsic Qualities Of The Byway	Principal	Secondary	Schedule	2031 planning horizon
Objective 7-1 Prepare an educational	l display and/or le	ecture program for use	at DNS and elsewhe	re.
Management Strategy				
7-1.1 Assemble a working group of plan sponsors and partners to develop an interpretive thematic exhibit	DNS (Coordinating Agency)	DelDOT, RCVSB Alliance, BRC, Center for the Creative Arts, The Yorklyn Planning Group, The Chesapeake Bay Girl Scouts Council, Historic Red Clay, Inc., Mt Cuba Center, Wilmington/Western RR, DE State Parks	Years 2-5 - assess value	Assess existing DNS and DelDOT websites & DelDOT brochures; determine value for DNS needs and other Alliance member use. Consider video and/or school tour as alternatives; ; link to and update DelDOT Arc GIS StoryMap.
7-1.2 Develop curriculum materials for DNS, local schools, etc.	DNS (Coordinating Agency)	RCVSB Alliance and all affiliated parties	Years 2-5, ongoing thereafter	Need exists to enhance environmental curriculum, of which the byway could be a part; consensus is that focus should be placed on families and adults; social media enhancements needed; travel maps with identifying features should be considered.
7-1.3 Consider coordinated education programs among primary area institutions; share staff/ resources	DNS (Coordinating Agency)	RCVSB Alliance and all affiliated parties	Years 2-5, Ongoing need for coordination among Alliance members	Common messaging is needed to highlight the Red Clay Valley; more partnering is needed; organizational activities and opportunities should be linked through the byway. Options to consider: joint programming, Red Clay cleanup; coordinated plant sales and garden tours, member tours and walks

Goal 8 – Instill In The Public	Responsible Parties		Time Frame/	Future Efforts
The Need For Stewardship Of	Principal	Secondary	Schedule	2031 planning horizon
The Byway's Intrinsic				
Qualities				
Objective 8-1 Develop a brochure th	at provides an over	erview of the Byway a	nd the region's vast	resources.
Management Strategy				
8-1.1 Assemble a working group of plan sponsors and partners to develop a brochure. (see 7-1.1)	DNS (Coordinating Agency)	RCVSB Alliance and all affiliated parties	Years 2-5, Ongoing thereafter	Existing print materials should be reevaluated. Options to consider after: create a travel map with identifying features; consider website posts about Red Clay Valley history, natural resources, watershed, unique/rare plants, scenery; conduct photo contests, etc,
Objective 8-2 Develop a multi-medi	a internet website	to share information a	bout the Byway.	
Management Strategy 8-2.1 Develop a multi-media internet website to share information about the Byway (see also 2-2.1)	DNS (Coordinating Agency)	RCVSB Alliance	Completed, Years 2-5 updates, ongoing thereafter	Need to greatly expand social media presence on all platforms. Options: expand DelDOT video and driving tour; ; link to and update DelDOT Arc GIS StoryMap, create content for short video clips that can be posted on other social media platforms; "once-a-month" byway photo.

Goal 9 – Prepare A Corridor	Responsible Parties		Time Frame/	Future Efforts
Management Plan Acceptable	Principal	Secondary	Schedule	2031 planning horizon
To Stakeholders And Suitable For Future Funding				
Management Strategy				
9-1 Consult Plan often and update periodically	DNS (Coordinating Agency)	RCVSB Alliance	2021 update, ongoing thereafter	Continue reviewing plan annually and update periodically (10-year increments); Emphasis should be on strategic planning that results in a "living document" (review and implement)

Goal 10 – Create Incentives	Responsible Parties		Time Frame/	Future Efforts
To Achieve The Plan's	Principal	Secondary	Schedule	2031 planning horizon
Mission				
Objective 10-1 Establish outreach et	fforts and new pla	nning initiatives linked	to the implementati	on and public outreach.
Management Strategy				
10-1.1 Establish and maintain mutually beneficial relationships among the stakeholders of the Byway	DNS (Coordinating Agency)	RCVSB Alliance, BRC, Center for the Creative Arts, The Yorklyn Planning Group, The Chesapeake Bay Girl Scouts Council, Historic Red Clay, Inc., Mt. Cuba Center, Wilmington/ Western RR, DE State Parks	Ongoing	Continue seeking ways to better coordinate and message; expand social media presence on all platforms; more partnering is needed; organizational activities and opportunities should be linked through the byway.
10-1.2 Consider opportunities to celebrate and protect the Byway (public forums, educational programs, open houses)	DNS (Coordinating Agency), DelDOT	RCVSB Alliance and all affiliated parties	Ongoing; 1-2 years - expansion of DelDOT app.	Options: expand social media presence, share posts, improve coordination and messaging, direct outreach via email blasts, coordinated events, shared byway calendar, evaluate and expand DelDOT byway app.

Goal 11 – Implement The	Respons	sible Parties	Time Frame/	Future Efforts			
Corridor Management	Principal	Secondary	Schedule	2031 planning horizon			
Plan In A Cooperative							
Fashion Objective 11-1 Explore ways in which the DNS can remain the coordinating agency.							
Management Strategy							
11-1.1 Officially designate DNS as Coordinating Agency	DNS	RCVSB Alliance	Year 1, ongoing thereafter	Consider a chair/co-chair arrangement or other alternative in the future; evaluate structure of Alliance membership.			
Objective 11-2 Transition the Ste	eering Committee f	or this plan into a manag	gement entity.				
Management Strategy 11-2.1 Secure commitments for Alliance membership and hold periodic meetings (quarterly)	RCVSB Alliance	DNS	Years 1-10, ongoing	Evaluate structure of Alliance membership; consider structural alternatives (chair/co-chair, secretary, treasurer) and subcommittees (bylaws, pedestrian/bicycle, roadway O&M, context sensitive design, invasive species, resource inventory, etc.); monthly overview of actions			
Objective 11-3 Continue to reach	h out and encourage	the involvement of stal	keholders in implement	ation.			
Management Strategy 11-3.1 Hold community workshops to review the final plan; introduce the plan to the broader public; hold periodic public meetings regarding implementation activities	DNS (Coordinating Agency)	DelDOT, RCVSB Alliance	Accomplished; 2021 plan update process and public meeting	Use update as mechanism to expand interest in byway			
Objective 11-4 Work within the	framework of exist	ing plans and programs	to achieve Byways goal	ls.			
Management Strategy							
11-4.1 Maintain ongoing working relationships with organizations working in the Byway	DNS (Coordinating Agency)	RCVSB Alliance, State & County Agencies, BRC, Center for the Creative Arts, The Yorklyn Planning Group, The Chesapeake Bay Girl Scouts Council, Historic Red Clay, Inc, Red Clay Reservation, Wilmington and Western Railroad, Preservation DE, Mt. Cuba Center, DE Greenways, PA communities, Scenic America	Ongoing	Continue periodic Alliance meetings and continue seeking ways to reach new and expanding audiences; coordinate with other byway efforts in DE and beyond.			
Objective 11-5 Establish a proce	ss with DelDOT fo	r early communication o	on improvement and saf	ety projects/ maintenance.			
Management Strategy 11-5.1 Update and re-execute yearly the MOU with DelDOT (see Goal 6)	DNS (Coordinating Agency)	RCVSB Alliance	Year 1; Ongoing thereafter	Update list of known and anticipated projects; consider multi-year MOU's.			

Funding Options/ Resource Needs

The 2008 Corridor Management Plan listed funding options/ resource needs for each management strategy. While many of those options were useful at the time, a number of these sources disappeared in subsequent years as the federal government, and to some degree state governments, deemphasized new scenic byways designations and funding. During the 2010's, funding for the national scenic byways program was zeroed out. As a result, many state programs also curtailed activity and several byway-oriented non-profits ceased operation. In recent years the federal program has been reestablished, several new non-profits have been formed, state and federal designations have started again, and limited funding has been made available.

Funding options for the Red Clay Valley Scenic Byway continue to include individual and joint organizational funding (Alliance member direct funding, including event-based fund raising), government funding (county, WILMPACO, state, federal), private donations, and where available, foundation support. Given renewed interest in scenic byways in recent years, there will no doubt be new funding sources available during the planning horizon for this project.

Current funding opportunities can be explored at the following websites:

• Link to grant funding information at Scenic America, a national non-profit:

https://www.scenic.org/visual-pollution-issues/scenic-byways/grant-funding-information/

• Link to the Federal Highway Administration (FHWA) National Scenic Byways Grant Archives:

https://www.fhwa.dot.gov/hep/scenic_byways/grants/funded/